

Kolja Ewering, SAP September 2019

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Contents

Today's Payment Challenges

SAP's Focus

Advanced Payment Management

Payment Factory Models

- Using In-house Cash Only
- With Advanced Payment Management

Summary of Benefits

Today's Payment Challenges

Disparate, slow, opaque and costly

"How can I rationalize multiple payment channels?"

"Can I create economies of scale through centralization of payments?"

"How can we automate further without compromising on control?"

"Can I monitor end-to-end payment process on a single system?"

Treasury Operations

"Can I reduce the burden of reconciliation and rework activities?"

"Is my every single payment secured and traceable?"

"Can I standardize message formats and reduce implementation costs?"

"How do reflect status of a payment transaction instantly in my cash flows?

Being strategic means thinking of the future...

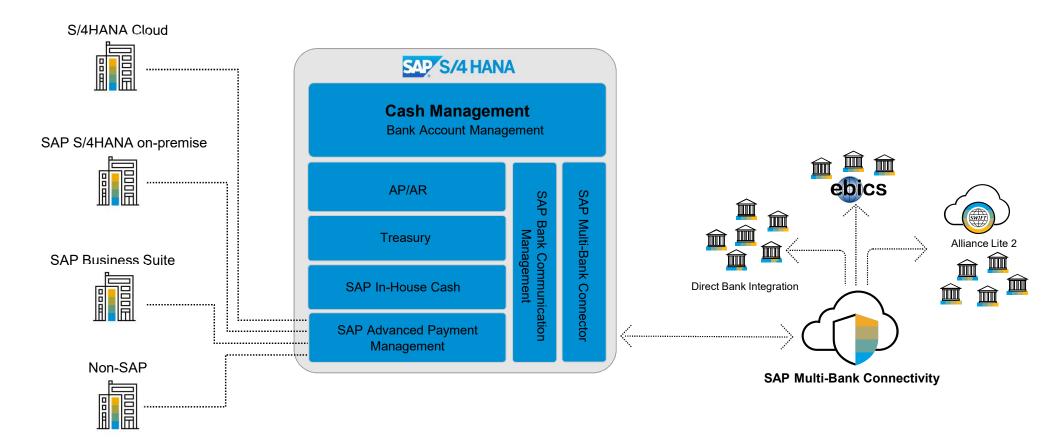
SAP's Focus on Present and the Future

Emergence of payments as the backbone of "Lights out" Treasury Operations

Payments of the future will be	which will require foundational changes.
Frictionless	Simplicity with End-to-end Integration
Seamlessly integrated from the	A centralized payment platform supported by
payer to the beneficiary	standard-delivered APIs for data exchange
Instant	Efficiency and Automation
Execution and settlement in	Process and system efficiency built across
seconds	the complete payment life-cycle
Secure and Visible	Better Tracking and Control
Status of every payment tracked at	Status of every payment tracked along with
every step from payer to the beneficiary	embedded exception handing and reporting
Inexpensive	Lower TCO
Potential for lower costs with transparency	Scalability and flexibility through open
into cost components	architecture and standard delivered capabilities

Advanced Payment Management with Centralized Cash Management

Highly integrated solutions enabling efficient treasury operations



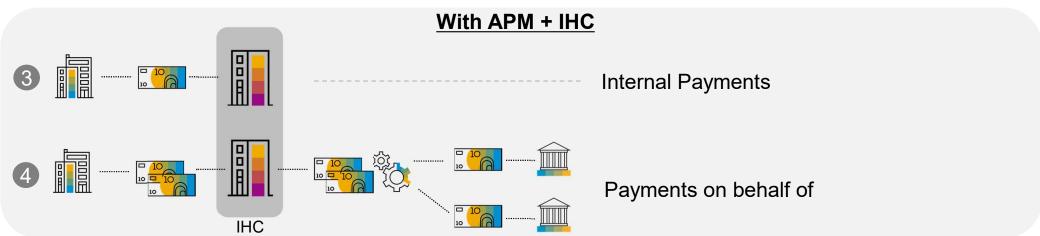
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Possibility of New Process Models with Advanced Payment Management

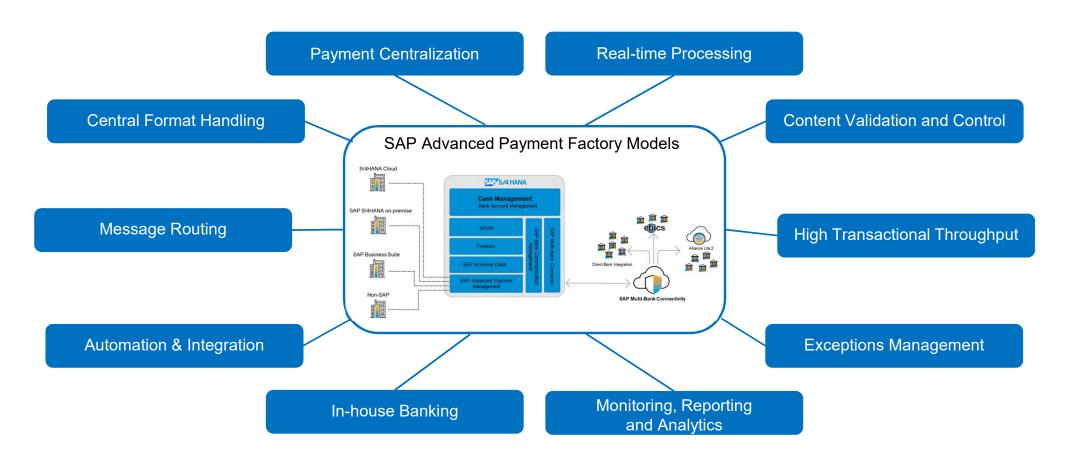
With significantly upgraded standard SAP functionality for payments management





Running Advanced Payment Factory in SAP

Summary of capabilities across various process models using Advanced Payment Management



SAP Payment Factory Models

Comparison of capabilities of BCM Connector and advanced payment management

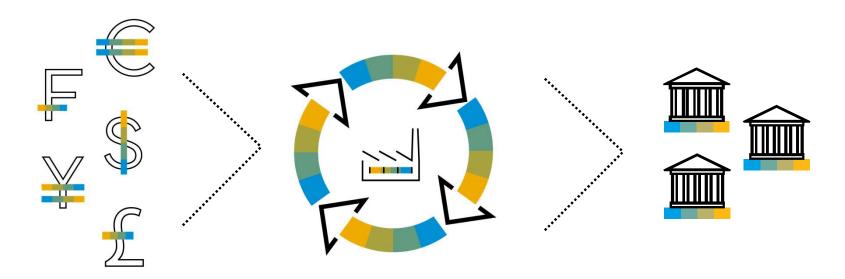
Payment Functionality	Description	BCM Connector	Advanced Payment Management
Payment Centralization	Ability to process payments from multiple sources in a through a consolidated channel to an external party.	/	/
In-house Banking	Ability to manage subsidiary balances in the In-house bank accounts as sub-ledger of external bank accounts with fully functional In-house Bank in SAP.		
Payment Format Handling	Ability to receive and send messages in multiple formats along the ability to transform from one to the other based on the requirements of the recipient.		✓
Payment Message Routing	Distribution of payment message based on pre-defined criteria - Route by all attributes of a payment and several special dimensions, e.g., Cut-off times, Percentage of business, Beneficiary bank, Available liquidity, due date and more.		✓
Automation and Integration	High level of automation and integration into cash management, bank account management, payment approvals, accounting & bank integration channels. Open architecture to integrate with non-SAP products throughout the process.		✓
Real-time Processing	Ability to respond instantly to changing requirements such as – reprioritization, cancellation, up-to-the-moment status.		~
High-volume Processing	High transaction throughput including processing power for low-value ultra-high volume processes	\	~
Validation and Control	Message content validation based on extensive set of rules including standard-delivered and embedded <u>plus</u> checks for duplicates, embargo, sanctions, check, configurable blocs (such as banks, currencies, countries).		1
Exceptions Management	Built-in functionality to monitor and fix exceptions in a central place, either manually or automatically.		/
Monitoring, Reporting and Analytics	On-the-fly reporting and analytics for the full payment flow		✓

SAP Payment Factory Models

Comparison of capabilities in various models

Payment Functionality	Description	IHC Only	APM Only	APM + IHC
Payment Centralization	Ability to process payments from multiple sources in a through a consolidated channel to an external party.	1	/	/
In-house Banking	Ability to manage subsidiary balances in the In-house bank accounts as sub-ledger of external bank accounts with fully functional In-house Bank in SAP.	~		~
Payment Format Handling	Ability to receive and send messages in multiple formats along the ability to transform from one to the other based on the requirements of the recipient.		~	~
Payment Message Routing	Distribution of payment message based on pre-defined criteria - Route by all attributes of a payment and several special dimensions, e.g., Cut-off times, Percentage of business, Beneficiary bank, Available liquidity, due date and more.		✓	~
Automation and Integration	High level of automation and integration into cash management, bank account management, payment approvals, accounting & bank integration channels. Open architecture to integrate with non-SAP products throughout the process.	Limited*	V	/
Real-time Processing	Ability to respond instantly to changing requirements such as – reprioritization, cancellation, up-to-the-moment status.		~	~
High-volume Processing	High transaction throughput including processing power for low-value ultra-high volume processes (such as FI-CA).		1	1
Validation and Control	Message content validation based on extensive set of rules including standard-delivered and embedded <u>plus</u> checks for duplicates, embargo, sanctions, check, configurable blocs (such as banks, currencies, countries).	Limited*	~	1
Exceptions Management	Built-in functionality to monitor and fix exceptions in a central place, either manually or automatically.		/	/
Monitoring, Reporting and Analytics	On-the-fly reporting and analytics for the full payment flow		1	~

Automation & Integration



Centralize payments from all subsidiaries globally (SAP or non-SAP)

Keep subsidiaries updated on payment processing results

High level of automation and integration into cash management, bank account management, payment approvals, accounting & bank integration channels

Open architecture to integrate with non-SAP products throughout the process

High volume & real-time payment processing



Payment volumes are constantly increasing

At the same time expectation on processing speed is evolving towards real-time

React instantly on ad-hoc business requests like

- Prioritizing a single payment
- Requesting a cancellation of a payment
- End to end payment monitoring for payment inquiries

Handle high transaction volumes originating for example out of FI-CA

Ensure validity & integrity of payments

Lower bank rejection rates by validating correctness of payment details even before sending it to the bank

- Leveraging standard checks
- Embed your own validations

Detect duplicate payments

Perform embargo/sanction list screening

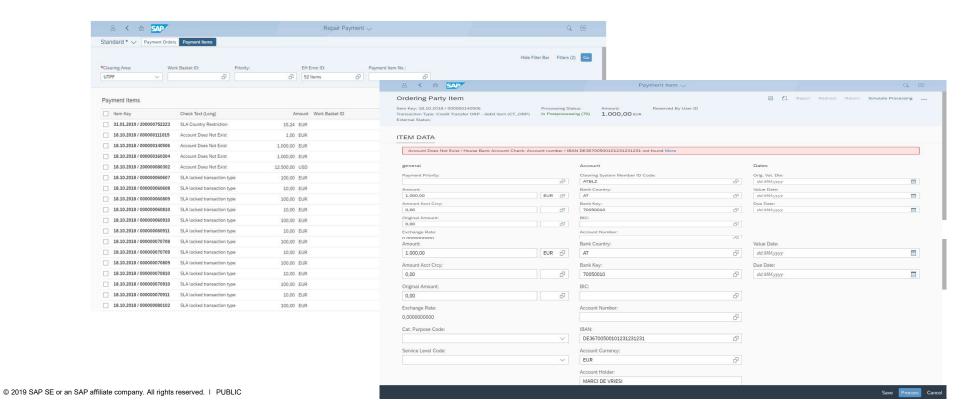
Define payment blocks for

- Recipient banks
- Currencies
- Countries

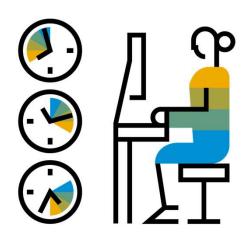


Reacting on Exceptions

Payments are running into erroneous situations based on various reasons. Instead of pushing these payments back to the local subsidiary systems the solution allows to fix these errors in a central place, either manually or automatically.



Bank Account Optimization & Routing Flexibility



Define payment routing based on business rules (master data)

Route by all attributes of a payment and several special dimensions, e.g.

- Cut-off times
- Percentage of business
- Beneficiary bank
- Available liquidity
- Adherence to due date

- Transaction Currency
- Payment Scheme compatibility
- Amount limits
- Payment Type
- ...

Perform rerouting and regrouping of payments

Link payment formats, cut-off times, bank account details, bank clearing account, etc. in one place with central governance and approval processes

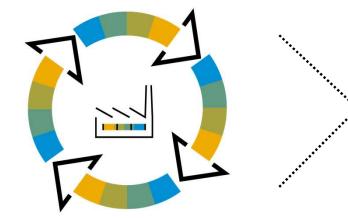
Central Format Handling

MT101

ISO 20022

Local formats

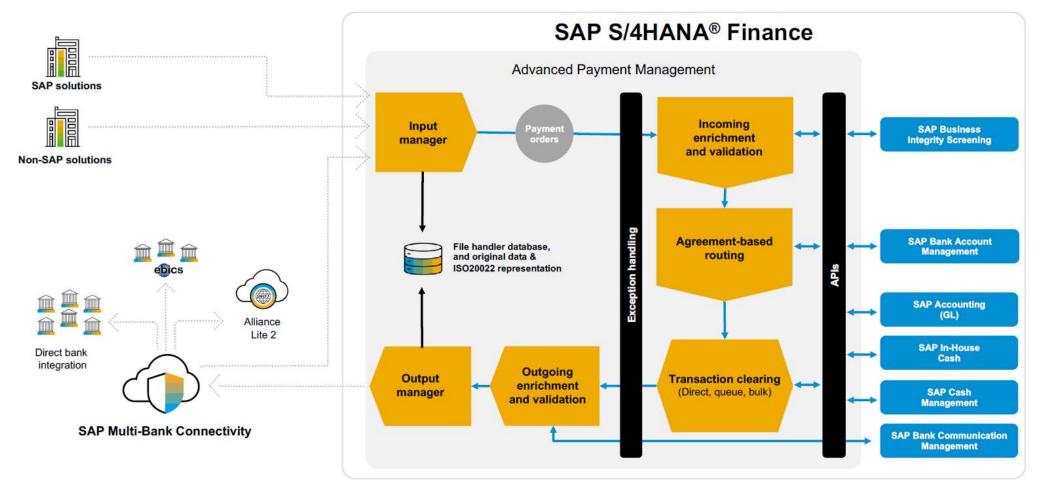
Proprietary formats



Bank specific payment formats

Overview of Advanced Payments Management (APM)

New set of capabilities for running Payment Factories in S/4HANA



Sample Process

Bulk payment scenario from SAP subsidary

Subsidiary runs an automatic payment run (F110) creating an outbound message to one determined external bank account. The paid items are cleared out by an FI posting.

Transfer of outbound message (XML, IDoc, CSV, ...) to payment factory via webservice, ALE or physical file

Input manager of the payment factory converts inbound format into a meta format representing the payment

(Optional) approval workflow

Enrichment & Validation (E&V)

- Validate payment correctness (e.g. detect duplicates, validate data, validate internal cut-off times, ...)
- Enrich missing data (e.g. subsidary specific processing rules, BIC codes, ...)
- Return status message for received payment message/file to subsidary (e.g. PAIN.002)

Routing

- Option 1: Forward payment as is to house bank (no rebulking, no bank account determination)
- Option 2: Regroup and/or reroute payments to accounts of subsidary (PINO)
- Option 3: Regroup and/or reroute payments to central group accounts (POBO)
- Option 4: Internal Transfer
- Retrieve and validate bank account details maintained in BAM (Bank Account Management)

Clearing

- Update of Cash Management flows
- In case of rerouting update accounting / in-house bank

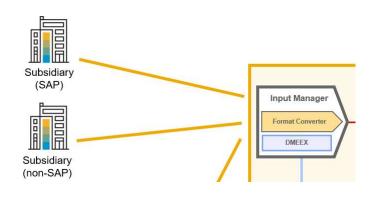
Outgoing Enrichment & Vaildation

Payment release/authorization via SAP Bank Communication Management

Output Manager

- Create target payment format leveraging existing DMEE trees
- Trigger bank communication directly via SAP Multi-Bank Connectivity

Input Manager



Integration of subsidary systems (SAP or non-SAP) via

- Web Service (SAP Multi-Bank Connectivity Service)
- IDoc
- File

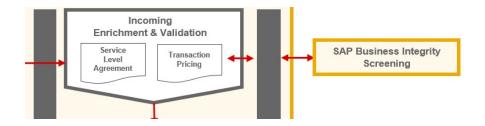
Conversion from any format into a central meta format aligned with ISO20022

- Code based
- Configuration based (DMEE)
- Multiple formats pre-delivered e.g. ISO20022 (CGI), MT101

Inbound format can be validated for correctness (e.g. fields missing, values not permitted)

Original format stored with the payment in the solution

Enrichment & Validation



Payments in internal meta format are validated and enriched using

- Pre-defined validation like checking for duplicates, validating account information, validating cut-off times, ...
- Trigger status notifications or correspondence (e.g. email) to sending subsidiaries on their payments
- A first, unqualified, cash management update is triggered
- New custom check based on configuration of business rules
- Entirely new checks added by customers based on extensions

Checks can reach out to external applications like SAP Business Integrity Screening or non-SAP systems

- Checking can be synchronous or asynchronous
- If checking is asynchronous the respective payment is parked until a response is received

Checks can raise functional errors which can be passed to exception handling.

Exception Handling triggers reactions for these specific errors based on configuration (e.g. manual repair, automatic repair, return, reject, ignore, ...)

Exception Handling



Any functional or technical error throughout the lifecycle of a payment is attached to the payment batch or transaction and is passed to exception handling

For an error a reaction is determined based on business rules which could be based on the type of error, payment type, priority, amount, customer segmentation or similar

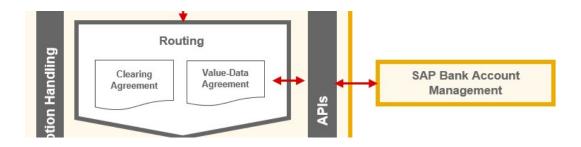
Available reactions include for example

- Rejection / reversal
- Return
- Redirection
- Manual repair via Fiori App
- Automatic repair
- Retry
- Ignore

In addition the solution allows to recall a full batch or a single transaction in various processing stages

- If payment is still internal the system stops processing and sends it to exception handling where a reaction like reject, return or repair is determined and executed
- If the payment has already been sent out a request for cancellation (camt.055 or MT192) can be send out to the instructed bank

Routing



Routing payments towards banks and bank accounts based on business rules

Business rules can use all attributes of a payment like amount, currency, country, payment type, priority and additional attributes like time, % distribution of payments

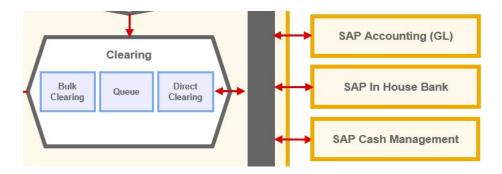
Options for routing are

- Forward payment as is to bank (no rebulking, no bank account determination)
- Regroup and/or reroute payments to accounts of subsidary (PINO)
- Regroup and/or reroute payments to central group accounts (POBO)

Retrieve and validate bank account details maintained in BAM (Bank Account Management)

Determined clearing agreement defines rules like the type of transaction (single or bulk), target payment format, accounting rules, cut-off times, ...

Clearing



Clearing executes the rules determined in routing

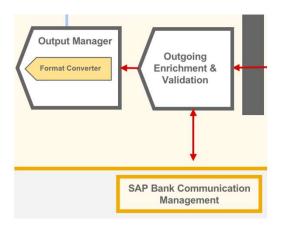
Processing options are

- Direct clearing for high prio payments or real-time payments
- Queue payments until a certain point in time, e.g. for timed/scheduled payments
- Bulk payments based on bank / account / currency / payment type / ... until a certain time or a max amount is reached

A qualified Cash Management update is triggered

Posting towards In-house Cash or FI is triggered to update bank or internal clearing accounts

Outgoing Enrichment & Validation

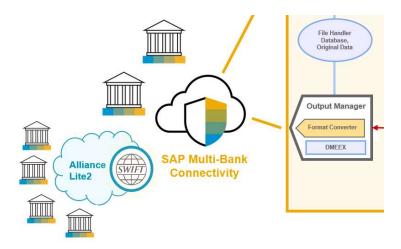


Outgoing Enrichment & Validation allows you to carry out last minutes checks on the payments, especially in case a payment was parked in the solution for some time, e.g. last minute sanction list screening

In addition an approval via SAP Bank Communication Management is triggered

- In case of a final approval the payment is passed to the Output Manager
- In case of a batch or single transaction reject the entire batch or a single transaction is passed to Exception Handling where a reaction on this reject is determined, e.g. reverse, reject, repair, ...

Output Manager



Once the payment batch or single payment is approved the Output Manager creates the target payment format using DMEE

- The solution maps the internal meta format onto the existing payment formats available in DMEE / PMW
- Optionally the original format is forwarded without change in case of a pure forwarding based on the stored data in the file handled database (original data)

The generated format is either stored as physical file or is directly sent to SAP Multi-Bank Connectivity

Once a status notification is received the status of the batch and its transactions is updated and BCM is informed

- In case of a negative status the transaction/batch is sent to exception handling to react on this status
- In case of a positive status the transaction/batch is updated and optionally finalized

Cross-Functions

Manual payment creation via Fiori App

Investigation Fiori App to search for payments and show details

Payment blocks for countries, currencies and banks which prevent payments to go out

Approval workflow including a corresponding Fiori App for various activities in the solution (creation, change, processing, ...)

Analytical Fiori App to have a view on current status of the system and all its payments

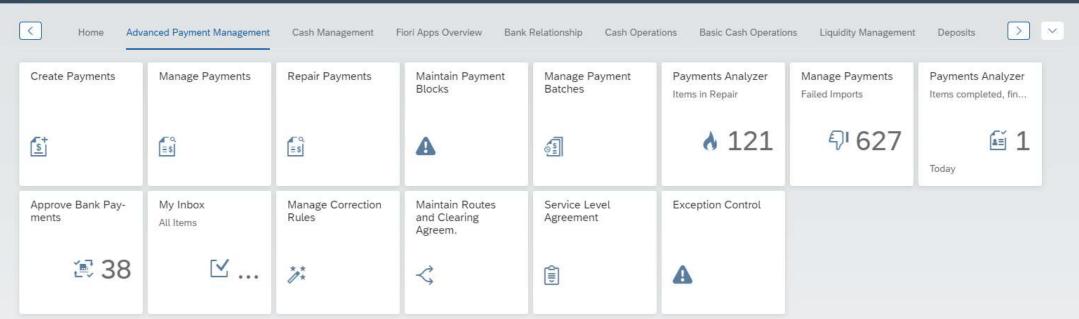
Reconciliation reports between subsidiaries and advanced payment management

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Open PO Expert

Save as Template

Incoming Payment Order

Payment Order: 03.06.2019 / 100000168008 Sum Amounts: Release Amount: Type: Credit Transfer Order 1,75 GBP 2,50 EUR

ORDER & ORDERING PARTY ITEM

RECIPIENT PAYMENT ITEMS

General	Account	Dates & Process Control
Payment Item: 03.06.2019 / 200001990709	Clearing System Member ID Code:	Value Date: dd.MM.yyyy
Transaction Type:	Bank Country:	Planned Exec. Date:
Credit Transfer ORP - debit item (CT_ORP)	ZZ &	03.06.2019
Payment Priority:	Bank Key:	
8	99999996 급	
External Order No.:	BIC:	
000000617519	PYFPYFRTXXX 🗗	
	Account Number:	
	ROUTING 🗗	
	IBAN:	
	- B	
	Account Currency:	
	GBP	
	Account Holder:	
	MARCI DE VRIESI	
		Simulate Processing Save Process and New Process Delete







Currency Blocks (2)	Standard V					Edit Delete	Print C + 🕲
☐ Block Key	Currency	Status	Updates Pending	Blocked Payments	Valid From	Valid To	Created On
23.01.2019 / 201901239421	United States Dollar (USD)	Active		37	23.01.2019	23.01.2019	23.01.2019 >
25.01.2019 / 201901257474	United Arab Emirates Dirham (AED)	Active		0	25.01.2019	30.12.9999	25.01.2019 >

Recipient Item

Item Key: 03.06.2019 / 200001990606 Processing Status: Amount:

Transaction Type: Credit Trsf.RCP (CT_RCP) Input Order: 03.06.2019 / 100000168007

Output Order: 03.06.2019 / 500000092002

2,45 USD Outgoing Order - completed (34)







Show File Handler Data

General

Item Key:

03.06.2019 / 200001990606

Processing Status:

Outgoing Order - completed (34)

External Status:

Transaction Type:

Credit Trsf.RCP (CT_RCP)

Payment Priority:

Amount: 2,45 USD

Amount Acct Crcy:

Original Amount:

Exchange Rate: 0,0000000000 External Item Ref.: 0000000001381058

Account

ClearSysMemberIdCd:

Bank Key: DE / 67050505

BIC:

MANSDE66XXX

Account Number: 32234531

IBAN:

DE23670505050032234531

Account Holder:

EXTERNAL VENDOR 1 PYF2

Company Code:

House Bank:

Account ID:

References

Input Order:

Reserved By User ID

03.06.2019 / 100000168007

Output Order:

03.06.2019 / 500000092002

Predecessor Item:

Successor Item:

Payment Batch/Queue:

Memo Record: 125943

G/L Document:

IHC Payment Order:

Flow Print Recall Reject Show File Handler Data

Recipient Item

Item Key: 03.06.2019 / 200001990606

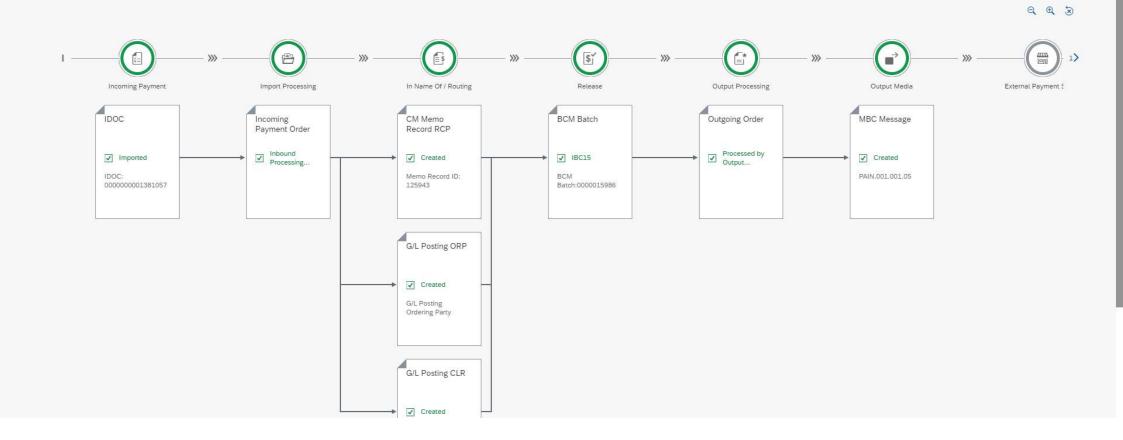
Transaction Type: Credit Trsf.RCP (CT_RCP)
Input Order: 03.06.2019 / 100000168007

Output Order: 03.06.2019 / 500000092002

Processing Status: Outgoing Order - completed (34) Amount: 2,45 usp Reserved By User ID

-

PROCESS FLOW



< SAP





Save

Process

Cancel

Reject Simulate Processing ...

Item Key: 31.01.2019 / 200000752223 Processing Status: Amount: Transaction Type: Credit Transfer RCP - credit item (CT_RCP) In Postprocessing (70)

15,24 EUR Kolja Ewering

External Status:

ITEM DATA

INSTRUCTIONS

SLA Country Restriction	Transaction type CT	RCP is not allowed for cor	untry AE More
-------------------------	---------------------	----------------------------	---------------

General		Account		Account Address	
Payment Priority:		Clearing System Member ID Code:		Structured	Unstructured
	라		라	Street:	
Amount:		Bank Country:			
15,24	EUR 🗗	AE	라	Building Number:	
Amount Acct Crcy:		Bank Key:			
0,00	日		라	ZIP:	^\
Original Amount:		BIC:		12345	
0,00	- P	ABDIAEAD	라	Town:	
Exchange Rate:		Account Number:		KABUL	
0,0000000000		12345678	라	Country Subdivision:	**
External Status:		IBAN:			
			a	Country:	
Cat. Purpose Code:		Account Currency:		AF	6
	~		라		
Service Level Code:		Account Holder:			

Reserved By User ID

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